

## MANAGEMENT REPORT

Date: March 15, 2024  
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Meeting Date: March 27, 2024

TO: Library Board  
FROM: Karen Spears, Acting Chair, CRPD Committee  
**SUBJECT: Facilities Redevelopment Overview**

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### **SUMMARY**

This report provides an update on library-related capital projects and their status. This includes redevelopment plans for Britannia, Joe Fortes, Marpole, and Oakridge branches, the potential redevelopment of Collingwood branch, and discussion of potential future library service in the East Fraser Lands (River District), and Seḥákw / Burrard Slopes developments. It also includes information on the ʔəyálməxw/Iyálməxw/Jericho Lands development, the Rupert and Renfrew area, the Children's Library revitalization at Central Library, and the Central Library Master Plan update.

### **PURPOSE**

This report is for discussion and information.

### **RECOMMENDATION**

That the Board receive the report for information.

### **POLICY**

The VPL 2020-2025 Strategic Plan provides priorities for revitalizing library spaces and the [Facilities Master Plan](#) (2018) describes the Library's priorities for selecting branch locations and planning branch redevelopment, as well as identifying recommended future branch sizes. In 2024, the Board will begin discussions about an update to the Facilities Master Plan.

### **INDIGENOUS CONSIDERATIONS**

VPL's 2020-2025 Strategic Plan commits to seeking opportunities to act on the Calls to Action of the Truth & Reconciliation Commission and considers this priority throughout the plan, including

with two related goals: *Reflect and celebrate Indigenous cultures and history* (Shared Spaces & Experiences priority) and *Enhance understanding and appreciation of Indigenous ways of knowing, being and doing* (Belonging & Connection priority). During the strategic plan engagement, conversations with the public and key stakeholders highlighted the need to bring Indigenous history, languages and cultures into library spaces. VPL is committed to being a place to learn about the history and cultures of Indigenous Peoples, referring to First Nations, Métis and Inuit. This will be enabled through the planning, design and naming associated with our new library branches.

The City of Vancouver has a government to government relationship with the x<sup>w</sup>məθk<sup>w</sup>əyəm (Musqueam), Skwxwú7mesh (Squamish) and səilwətał (Tsleil-Waututh) Nations, which includes staff intergovernmental meetings and Council to Council gatherings. The City of Vancouver coordinates participation by the Nations in facilities redevelopment projects, and is responsible for long term land use planning, such as planning related to the ʔəy alməxw/Iy alməxw/Jericho Lands and Seńákw/Burrard Slopes areas. The Library participates through these City processes to consult with the Nations on redevelopment projects, hearing areas of interest and concern, and seeking opportunities for collaboration.

## **STRATEGIC IMPLICATIONS**

Goals 2.1 *Reflect and celebrate Indigenous cultures and history* and 2.2 *Develop welcoming, accessible, and sustainable facilities that meet current and future needs and expectations* are part of the Shared Spaces & Experiences priority. The Library must ensure adequate access to space, services, and resources to support an informed, engaged, and connected city.

## **BACKGROUND**

In 2018, the Board approved the [Facilities Master Plan](#) which provides a strategic framework to guide the planning and decision-making for VPL's physical facilities and recommends branch size. The Facilities Master Plan identified the following branches as high priorities for investment:

1. Collingwood
2. Joe Fortes
3. Marpole
4. Kerrisdale
5. West Point Grey

VPL's branch development is funded through the City of Vancouver's Capital Plan. In 2022, the Library submitted priorities to the City of Vancouver capital planning processes based on the priorities in the Facilities Master Plan and opportunities arising from development, including Oakridge, Marpole, Joyce-Collingwood and Joe Fortes branches; Central Library Children's Library, Level 2 and Level 3; and branch renovations.

On June 22, 2022, the Board confirmed its support for the investment in library facilities and infrastructure in the City of Vancouver’s proposed 2023-2026 Capital Plan, noting the continued need for a larger library branch in Marpole and hoping to see greater investment in library facilities renovations in the future.

On June 29, 2022, City Council [approved the 2023-2026 Capital Plan](#), totalling \$3.5 billion, including \$2.8 billion of City-led capital investments, and \$0.7 billion of in-kind contributions achieved through development. Approximately 55% of the City-led capital programs focus on maintenance and renewal of aging assets, while the remaining portion focuses on new or upgraded infrastructure and amenities to support growth.

\$10.4M in capital project funding for libraries, including \$6M from the VPL Foundation, was included as part of \$391M for community facilities in the 2023-2026 Capital Plan. This included project funding for the preliminary detailed design for Joe Fortes (\$2M) as part of the West End Community Hub; collections and equipment for Oakridge branch (\$2.4M); and the revitalization of the Children’s Library and Levels 2 and 3 at Central Library funded through the VPL Foundation (\$6M). In addition, it includes program funding for branch maintenance and renovations (\$6.5M). At the June 29, 2022 Council meeting, Board Chair Kevin Lowe spoke in support of the library components of the 2023-2026 Capital Plan on behalf of the Library Board, and noted the continued importance of a larger and renewed Marpole branch.

In July 2023, City Council approved the allocation of \$4.5M from the Provincial Growing Communities fund to the Children’s Library revitalization project, bringing the approved budget for the Children’s Library to \$8M.

**DISCUSSION**

This report provides the status of active VPL facilities projects as well as those which are in the preliminary stages and are public. In each case, staff are working closely with colleagues from various City of Vancouver departments and with consultants.

Library/Neighbourhood	Anticipated Timeline
Oakridge Branch	Completion: Q4 2024
Marpole Branch	Feasibility Study completed February 2024 Detailed Design and Construction: TBD
Joe Fortes Branch	Master Plan approved: Q1 2024 Planning & Design: Future Capital Plan Completion: TBD

<b>Library/Neighbourhood</b>	<b>Anticipated Timeline</b>
Britannia Branch	Master Plan approved: 2018 Completion: TBD
Collingwood Branch	TBD
East Fraser Lands	Planning & Design: 2023-2026 Capital Plan Completion: TBD
Jericho Lands /West Point Grey Branch	New leased branch opened June 2023; future planning TBD
Señákw / Burrard Slopes	TBD
Central - Children's Library	Completion: November 2025
Central Library	Master Plan design: 2023-2026 Capital Plan Level 2 & 3: Feasibility Study 2025

**1. Oakridge Branch (new name to be determined)**

The Oakridge neighbourhood population is expected to increase from the current 31,700 to over 47,000 by 2041 due to major redevelopment occurring on the current site and nearby. The previous 13,000 square foot branch was not capable of meeting the forecast for growing and diverse community needs for public space, collections, programs and access to technology. The Oakridge Branch was a medium priority for re-investment in the VPL Facilities Master Plan in 2018, however, City-wide priorities resulted in this project moving ahead.

Due to construction on the previous site, the branch has been operating from a temporary site at the Peretz Centre for Jewish Culture since November 2021, and this will continue until the new branch is ready to open.

The new branch, planned to open Q4 2024-Q1 2025, will be 22,000 square feet and will be located in a new 100,000 square foot, five-storey civic centre which will also include a community centre, seniors centre, arts and culture area, and childcare. The branch will be infused with natural light and will provide a variety of seating choices and meeting rooms for individuals and groups to meet, work, and learn. As VPL's largest branch, this space will include enhanced services including an Early Learning Space, an Inspiration Lab, a musical instrument collection, individual meeting pods, and an Indigenous Welcome Space in a prominent location. The Library Board and Vancouver Board of Parks and Recreation jointly requested that this Civic Centre receive the gift of a name from the local Nations.

Library staff are currently working with City partners and the architects to ensure that the branch is designed for flexible use to support community members' technology needs, and provide spaces for community programs. This project is being delivered as a Community Amenity Contribution (CAC)<sup>1</sup> as part of the 28-acre Oakridge Development project. The detailed design is now complete, and construction is underway.

We hope that the Oakridge Civic Centre building and adjacent City park will receive the gift of a name from Musqueam, and relationship building is underway to create a foundation of mutual trust and respect between the Nation and the partners who will build and occupy the space. In collaboration with the Park Board, the Library has participated in naming conversations with the Musqueam language office beginning in Q4 2023, and these discussions continue. The gift of a name will highlight the Musqueam culture and title to Library and Community Centre visitors, and will impact public art elements within the space that will reflect the name. A gifted Musqueam name will involve a long-term relationship of reciprocity between the Musqueam Indian Band and the Vancouver Public Library, and we are committed to exploring this responsibility, and growing into the relationship it brings.

More information about the Oakridge development can be found here:

<http://vancouver.ca/home-property-development/oakridge-redevelopment.aspx>

## **2. Marpole Branch**

Built in 1955 and renovated in 1974 to be a library branch, the Marpole Branch is located at 8386 Granville St. The facility was formerly leased and was purchased by the City in 2013. At 3,600 square feet, Marpole branch is the smallest of the VPL branches, with the exception of Carnegie, and is often very crowded. In comparison, VPL's newest branch, náca?mat ct Strathcona, is 11,000 square feet. The current neighbourhood population is 24,000 and it is expected to grow to 36,000 by 2041. Renewing and expanding the branch was first included in the City's Capital Plan in 2012-2014, and it has been included in each plan since then, although the project has not proceeded beyond consultation. The 2014 Marpole Community Plan identified the need for a renewed, larger library and the VPL Facilities Master Plan ranks it as a high-priority branch for reinvestment (#3), with a recommended size of 17,000 square feet.

The current branch site at Granville and 67th Avenue was identified as the location for a new civic centre in the 2019-2022 Capital Plan, and consultation was funded. This project was intended to include a 17,000 square foot library, as recommended in the VPL Facilities Master

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<sup>1</sup> CACs – CACs are provided by property owners when Council grants development rights through rezoning. CACs typically come in two forms: in-kind onsite amenities and cash contributions. CACs may be applied to a wide range of amenities including those that are not DCL eligible such as new or expanded recreation, cultural and social facilities, libraries, and fire halls. DCLs (Development Cost Levies) are paid by property developers based on square footage and are a source of revenue for City facilities such as parks, childcare facilities, social and non-profit housing, and engineering infrastructure.

Plan, and other civic amenities such as housing, childcare and cultural spaces. This project was not funded in the 2023-2026 Capital Plan, and the civic centre/library project paused. The Marpole-Oakridge Community Centre is remaining at its Oak street location following a Vancouver Board of Parks and Recreation decision in 2016, and construction of the community centre was funded in the 2023-2026 Capital Plan and is underway.

The Marpole area is the location of a former Musqueam village and burial site known as *čəsnaʔəm*. The City has invited engagement with the Musqueam Indian Band to discuss how a future library and civic centre could support their priorities and interests.

Unspent funds from the 2019-2022 Capital Plan intended for the new Marpole branch were allocated to a consultant-led feasibility study to explore options for a temporary expanded location for the Marpole Branch, as the civic centre project was not proceeding in the 2023-2026 Capital Plan and the need for a larger library location remains urgent. This study concluded in February 2024, and VPL is considering the findings with the City's Real Estate, Environment and Facilities Management department.

Information about the Marpole Community Plan can be found here:

<http://vancouver.ca/home-property-development/marpole-community-plan.aspx>

### **3. Joe Fortes Branch**

Joe Fortes Branch is co-located with the West End Community Centre, along with King George Secondary School. It is one of VPL's busiest branches and, at 4,500 square feet, is considerably undersized. The Facilities Master Plan identifies the Joe Fortes Branch as a high priority for reinvestment (#2) with a recommended size of 20,000 square feet.

Since 2021, VPL staff have worked with partners including City of Vancouver staff, the Vancouver School Board, the West End Community Centre Association, and the Vancouver Board of Parks and Recreation to finalize a master plan for renewal which will guide the redevelopment of the West End Community Centre and Joe Fortes Library.

The West End Community Hub (WECH) Renewal Plan includes a preferred option for renewal and growth on the site, as well as alternate options that could support phasing of partner funding during future implementation. The report has been approved in principle by Council and all partner boards. The VPL Board approved the plan in principle on February 28, 2024. The WECH Renewal Plan suggests a future size of 14,000 square feet for the Joe Fortes branch, which is 6,000 square feet less than the recommended size in the Facilities Master Plan. Staff anticipate that the gap in size will be made up through shared spaces, including lobby and meeting space, staff space, washrooms, and Indigenous cultural space, however, this will require attention during future design phases.

Funding is not secured for the WECH redevelopment, and next steps will be subject to funding received through neighbourhood Community Amenity Contributions (CACs) as well as city-wide facility renewal priorities and future capital planning cycles. As the site is 70% owned by the Vancouver School Board, timing on redevelopment requires coordination with the Vancouver School Board's capital renewal processes that are funded through the Ministry of Education and Child Care. Given the complexity of the site, construction will likely take place over multiple phases and capital plans, and construction will not start until funding is secured.

More information is available here: <https://shapeyourcity.ca/weconnect>.

Information about the West End Community plan can be found here: <https://vancouver.ca/home-property-development/west-end-community-plan-infographic.aspx>

#### **4. Britannia Branch**

The Britannia Community Services Centre is located on an 18-acre site in the Grandview-Woodlands neighbourhood in East Vancouver. It includes elementary and secondary schools, a public library, pool, ice rink, child care center, and a variety of community service functions. The centre is managed by the Britannia Community Services Society with site partners that include the City of Vancouver, Vancouver Board of Parks and Recreation, Vancouver School Board, and Vancouver Public Library. The site is 70% owned by the Vancouver School Board, and 30% owned by the City of Vancouver.

At 9,000 square feet, the Britannia library branch is co-located with the Vancouver School Board's Britannia Secondary School. Until 2017, it functioned as a joint public and school library. The secondary school removed its collections to the high school learning commons in December 2017 and the elementary school removed its collections in June 2018, after discussion and consultation with VPL, so it now functions solely as a public library.

In 2018, the VPL Board along with the City of Vancouver, Vancouver Board of Parks and Recreation, Vancouver School Board, and Britannia Community Services Society adopted the master plan that sets out the vision for the renewal of Britannia. The renewal involved project partners in developing site-wide options that look at the overall placement of building relationships, heights, outdoor spaces and opportunities for non-market housing, and determining a phased approach to development. The library branch renewal was established to be in a late phase of the overall project, and staff have had less involvement since decisions in 2018, with plans to re-engage when the library phase is reached.

In 2023, City staff and the project team identified challenges to the renewal project. The City had dedicated funding for the master plan and early rezoning planning, however, the funding required to move forward with the next phases of the plan was not in place. At the same time, maintenance and repairs for the existing facilities at Britannia have become more urgent. The

decision has now been made to shift focus from planning to assessing critical maintenance needs and prioritizing that work.

Library staff and staff from all the partners have been critical to taking this project to where it is, and the work that has been done will be the foundation for future planning.

Information about the Britannia Renewal project and opportunities to provide feedback can be found here:

<http://vancouver.ca/parks-recreation-culture/britannia-renewal-project.aspx>

## **5. Collingwood Branch**

In 2014, the City launched the Joyce-Collingwood Precinct Review to combine a land use review with upgrades to the Joyce Collingwood transit station. The plan identified needs to support growth for 25 years and to create a stronger, more cohesive neighbourhood, improved physical and social connections, and a more active, vibrant shopping street. In 2016, Council approved the precinct and a public benefits strategy, which includes an opportunity to renew and expand the Collingwood library branch near Joyce-Collingwood station.

The current Collingwood branch is located at the intersection of Rupert and Kingsway, with low housing density, limited parking and limited transit options. It was built in 1951 and renovated in 1996 and 2009. The branch is 5,200 square feet, however, only 2,900 is public space with 1,200 square feet of storage in the basement, and it was the only VPL location to not achieve accessibility certification from the Rick Hansen Foundation, due to lack of accessibility for the staff washroom. Moving the branch to the Joyce Collingwood precinct would enable residents who use transit to easily get to the branch as well as serve both the planned and established housing developments. The branch is identified as a high priority for re-investment (#1) in the Facilities Master Plan with a recommended size of 10,000 square feet.

VPL and City of Vancouver Facilities Planning provided feedback to a rezoning application which included a library for 5163-5187 Joyce Street, submitted in September 2020. Information about the public feedback process on the rezoning application is here:

<https://shapeyourcity.ca/5163-5187-joyce-st>

There has been no movement on this application since 2021. If this site does not proceed, library staff will work with the City's planning team to explore alternate locations for a new branch which would be co-located with retail, housing, and/or other amenities.

Information about the Joyce-Collingwood Station Precinct Plan can be found here:

<https://vancouver.ca/home-property-development/joyce-collingwood-station-precinct-review.aspx>



## 6. East Fraser Lands (River District)

The City is developing a sustainable, complete community at East Fraser Lands (River District). The plan calls for a mainly residential neighbourhood with a variety of housing types and a commercial centre on this site, which is substantially developer-owned.

In April 2021, Council approved amendments to the Official Development Plan for the East Fraser Lands following a Public Hearing. These amendments provided for increased housing options and amenities including 20 additional childcare spaces and 2 additional acres of park land. The Official Development Plan report to Council proposed a library branch and firehall be added to the public amenities, however, it noted that a broader funding strategy as part of City-wide financial planning would be required to support delivery.

The closest branch to this development is Champlain Heights which is 2 km away; however, its location presents an access challenge for those living in the East Fraser Lands. The area is not well-served by transit. Walking from the East Fraser Lands to the branch takes approximately 20 minutes and is problematic due to a steep hill. This, combined with the major roadway and extensive forest (Everett Crowley Park on the east side and Fraserview Golf Course on the West), make for a difficult and isolated walk. The next closest branch to East Fraser Lands is Fraserview, which is 3.9 km away.

At this time, there is no funding to incorporate a full service library branch, or any library services. VPL has expressed interest in alternative methods of providing service, such as a limited/express service branch located within the community centre, or alongside retail services, aligned with the VPL Facilities Master Plan and prior Board discussions. The City has engaged a consultant to create a Functional Program for the East Fraser Lands Community Centre, which is funded. The centre will be approximately 30,000 square feet comprising a community centre, a 69-space childcare and an outdoor plaza. A library kiosk location was identified as part of the exterior space, but is not funded.

In the past year, Library staff have been exploring a proposal and costing for an express service modelled on the approach of the North Vancouver District Library service at Lions Gate Community Centre, which may have potential. Further review with the City of Vancouver's Finance team; Planning, Urban Design and Sustainability department; and Real Estate and Facilities department will be required to develop a strategy for library services in this area to meet the long term growth needs of this neighbourhood.

Information about the project can be found here:

<https://vancouver.ca/home-property-development/east-fraser-lands-river-district.aspx>

## 7. ʔəyálməxw/Iyálməxw/ Jericho Lands / West Point Grey Branch

The City is undertaking a comprehensive planning program to guide the future development of the 90 acre ʔəyálməxw/Iyálməxw/Jericho Lands. The plan is being developed at the request of the Jericho Lands owners, a joint venture partnership between the Musqueam, Squamish, Tsleil-Waututh Partnership and Canada Lands Company. Initial planning discussions include the opportunity to provide a range of housing options, community amenities, shops, services, childcare, and employment space. Library staff have had minimal involvement in discussions.

The development of the Jericho Lands, and/or the extension of the Skytrain to UBC, provide potential opportunities to supplement or relocate West Point Grey branch. These opportunities are likely to be more than 10 years in the future, and are dependent on the results of the planning program.

Public engagement has been conducted online and in person, and the ʔəyálməxw/Iyálməxw/Jericho Lands Policy Statement was approved by Council on January 24, 2024. The policy statement establishes planning principles and policies that will guide future rezonings and redevelopment of the site over the next 25-30 years.

The Jericho Lands Policy Statement reflects the inclusion of a minimum 10,000 square foot non-traditional library, defined in conversation with Jericho Lands MST Cultural Liaisons as a House of Learning to be co-developed with MST Nations. This space would likely be co-located with other community facilities, such as a community centre or cultural space, in a high-traffic, pedestrian-oriented location on the site.

At 10,000 square feet, this library would not replace the nearby 5,100 square foot West Point Grey branch, which would need to remain in operation. If plans evolved to support a Jericho Lands library space of 16,000 square feet or greater, this may allow services to the Jericho and West Point Grey neighbourhoods to be delivered out of the new location.

Information and materials, including the Jericho Lands Policy Statement are available at:

<https://shapeyourcity.ca/jericho-lands>

In June 2023, the West Point Grey branch completed its move one block east into a better, renovated facility. Funding for this move and renovation was provided through the City's capital process and approved by Council. The new location provides improved neighbourhood amenities, including a meeting room and all-gender universal public washrooms, and received 89% Rick Hansen certification. A community celebration on September 28, 2023 including Premier David Eby and Musqueam elder Kwes Kwestin recognized the opening of the new branch, its role in the West Point Grey community, and the Musqueam history of the lands.

The West Point Grey branch is located on historically Musqueam lands. Recognizing this history, VPL staff sought and received Musqueam Indian Band assistance for a welcome message in hə́ŋəmińə́m in the library vestibule, ʔə́mi ce:p kʷətxʷiləm.

Staff are in the process of finalizing an agreement with a Musqueam artist for a design that will be featured prominently on the streetfront windows of the new branch, and hope to recognize this installation with an event that will welcome Musqueam community members into this location.

## **8. Seńákw / Burrard Slopes**

The library has identified the opportunity for library service for the Seńákw development and Burrard Slopes area, such as a ‘library kiosk’ or express service branch, and described these by correspondence at the invitation of Squamish Nation representatives. Seńákw is being developed by Nch’kaý West—a partnership between Nch’kay Development Corporation and Westbank Projects Corp. Nch’kaý is the economic development arm of the Squamish Nation.

Information about the Seńákw development is here: <https://senakw.com/>

## **9. Rupert & Renfrew Station Area Plan**

The City of Vancouver has started planning for future growth and development in the Rupert and Renfrew Skytrain station area, which includes the Renfrew branch within the study boundaries. Early stage planning has started with a community and partner consultation approach, to surface interests, needs, and priorities that should be considered in the next 25 years as area plans evolve. VPL is one of the partners involved in these early consultations.

Based on preliminary population projections, there may be an opportunity for an express library installation in the service area within the 25 year planning term. An express library model co-locates core library services within another service, such as a community or cultural centre. This co-location allows for cost savings due to a shared floor plate, and provides value to the public, who often combine visits to aligned service hubs. Although express libraries do not provide the full range of services found in a standalone branch, they are a cost-effective alternative that offers better service than library kiosks, which support account access and materials pickup only.

Information about the Rupert & Renfrew Station Area Plan is here: <https://www.shapeyourcity.ca/rupert-renfrew-station-area-plan>

## **10. Central Library - Children’s Library Revitalization Project**

This project is the implementation of the second phase of the revitalization plan for Central Library, following the opening of Levels 8 and 9 in 2018. The plan includes renovations, adding a

second program room, and additional interactive space for the Children’s Library on the Lower Level.

Initially, this project was funded by \$3.5M from the VPL Foundation. A feasibility study process was completed in 2022, identifying a total project cost of approximately \$8M. This meant that the available donor funding of \$3.5M would require taking a two phase approach to achieve the full concept. In 2023, VPL began work with consultant Urban Arts and Architecture (UAA) to prioritize key elements of the space, and undertake detailed design, with the intention of proceeding to construction on Phase 1.

In 2023, City Council approved an additional \$4.5M in project funding through the Provincial Growing Communities grant, which would enable VPL to achieve the full scope of the project as envisioned in the feasibility study. This increase in funding means that construction is expected to begin in Fall 2024 on the full concept, with completion approximately 12 months later in Fall 2025. The project is currently progressing through the construction drawing and permit stages.

### **11. Central Library Master Plan / Levels 2 and 3**

This project will update the 2012 Central Library Master Plan, which was created as part of planning to move the City of Vancouver Archives to Central Library. The Archives move to Central Library was cancelled in 2021, and the Central Library Master Plan requires updating. Staff have identified that the new Master Plan should include an Indigenous cultural space, designed with the participation of the Musqueam, Squamish and Tsleil-Waututh Nations and urban Indigenous peoples, improved visibility of the range of library service offerings on Level 2, and improved technology-supported spaces. Staff anticipate beginning this process in Q4 2024 depending on the availability of City Facilities Development staff. Following or in conjunction with the Central Library Master Plan, staff will begin work with the City’s Facilities Development staff and consultants on a feasibility study for revitalizing Levels 2 and 3 of Central Library, with the support of the VPL Foundation.

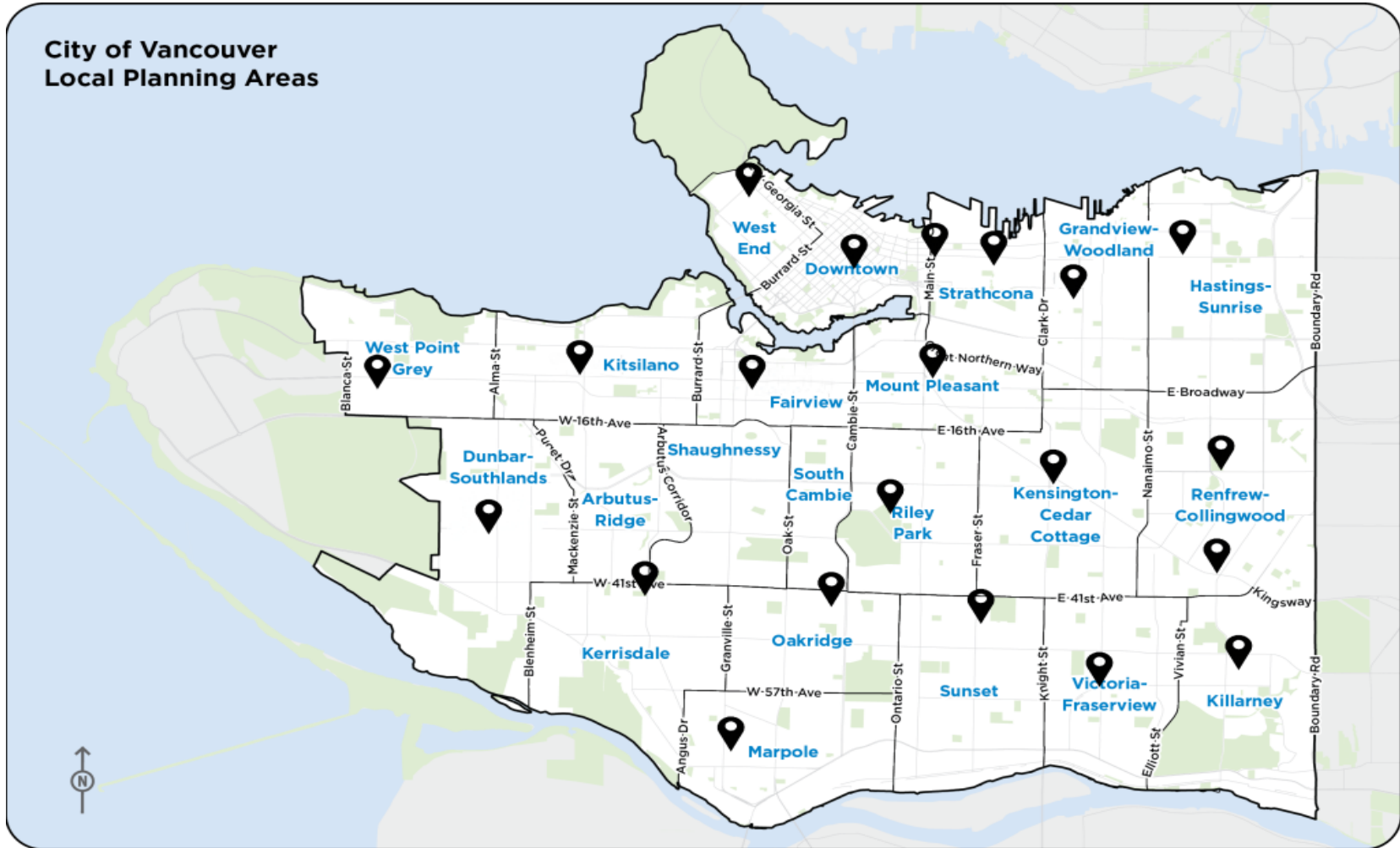
### **FINANCIAL IMPLICATIONS**

Funding for facilities developments is requested through the City of Vancouver’s capital planning and budgeting processes, and may include funding from the VPL Foundation. For the revitalization of the Children’s Library at Central Library, \$3.5M is funded through the VPL Foundation, and \$4.5M from the Provincial Growing Communities Fund with the approval of City Council. Branch redevelopments are funded by a combination of developer contributions (cash and in-kind), City revenues, and borrowing.

## **FINAL REMARKS**

Users regularly identify VPL's public spaces as one of their highest priorities. These opportunities to redevelop facilities create excellent potential to greatly improve library services and experiences for Vancouver residents.

**APPENDIX A**



**APPENDIX B**

# Approved Population Growth Areas (2016-2041)

