



## MANAGEMENT REPORT

Date: March 16, 2017  
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VanDocs #:  
Meeting Date: March 22, 2017

TO: Library Board

FROM: Eric Smith, Director, Corporate Services & Facilities

**SUBJECT: February 28, 2017 Operating Results**

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### **PURPOSE**

The purpose of this report is for the Board to review the monthly statement of revenues and expenditures.

### **RECOMMENDATION**

That the Board receive the Statement of Revenues and Expenditures for the two months ended February 28, 2017 for information.

### **BACKGROUND**

Financial results are presented monthly, where possible, to the Library Board for information.

### **DISCUSSION**

Attached are the February statements of revenues and expenditures and variance explanations.

Also attached is a summary of the reserves transactions for February.

VANCOUVER PUBLIC LIBRARY BOARD  
 OPERATING BUDGET  
 STATEMENT OF REVENUES AND EXPENDITURES  
 FOR THE TWO MONTHS ENDED FEBRUARY 28, 2017

|                               | 2017<br>BUDGET    | BUDGET<br>To Feb 28 | ACTUAL<br>2017   | VARIANCE<br>2017 | % ACTUAL /<br>TOTAL BUDGET | ACTUAL<br>2016   | VARIANCE<br>2016 | %: Actual/<br>Total Budget |
|-------------------------------|-------------------|---------------------|------------------|------------------|----------------------------|------------------|------------------|----------------------------|
| <b>REVENUES</b>               |                   |                     |                  |                  |                            |                  |                  |                            |
| FINES                         | \$634,300         | \$106,000           | \$101,984        | \$(4,016)        | 16.08%                     | \$106,148        | \$(14,452)       | 14.74%                     |
| PHOTOCOPIER                   | 200,000           | 33,000              | 32,968           | (32)             | 16.48%                     | 31,427           | (1,273)          | 16.13%                     |
| RECOVERY SOCIAL PLANNING      | 488,300           | 81,400              | 79,952           | (1,448)          | 16.37%                     | 88,358           | 7,758            | 18.25%                     |
| PROVINCIAL GRANT              | 1,304,100         | 0                   | 0                | 0                | 0.00%                      | 0                | 0                | 0.00%                      |
| INTERLINK                     | 140,000           | 0                   | 0                | 0                | 0.00%                      | 0                | 0                | 0.00%                      |
| GIFTS & GRANTS                | 215,000           | 45,000              | 12,316           | (32,684)         | 5.73%                      | 95,271           | 35,271           | 45.74%                     |
| OTHER                         | 1,865,600         | 292,700             | 248,543          | (44,157)         | 13.32%                     | 253,804          | (36,296)         | 13.51%                     |
| <b>TOTAL REVENUES</b>         | <b>4,847,300</b>  | <b>558,100</b>      | <b>475,763</b>   | <b>(82,337)</b>  | <b>9.82%</b>               | <b>575,008</b>   | <b>(8,992)</b>   | <b>11.65%</b>              |
| <b>EXPENDITURES</b>           |                   |                     |                  |                  |                            |                  |                  |                            |
| <b>SALARIES AND BENEFITS</b>  |                   |                     |                  |                  |                            |                  |                  |                            |
| FULL TIME SALARIES            | 23,484,200        | 3,913,800           | 3,406,991        | 506,809          | 14.51%                     | 3,460,182        | 358,818          | 14.98%                     |
| PART TIME SALARIES            | 7,833,000         | 1,244,100           | 1,330,579        | (86,479)         | 16.99%                     | 1,358,421        | (245,321)        | 18.39%                     |
| FRINGE BENEFITS               | 6,217,600         | 1,036,800           | 941,219          | 95,581           | 15.14%                     | 943,945          | 55,855           | 15.62%                     |
| OTHER                         | (372,100)         | (61,800)            | 14,053           | (75,853)         | -3.78%                     | 13,508           | (75,108)         | -3.64%                     |
|                               | <b>37,162,700</b> | <b>6,132,900</b>    | <b>5,692,842</b> | <b>440,058</b>   | <b>15.32%</b>              | <b>5,776,056</b> | <b>94,244</b>    | <b>15.97%</b>              |
| <b>BOOKS AND PUBLICATIONS</b> | <b>4,714,300</b>  | <b>1,050,000</b>    | <b>1,429,218</b> | <b>(379,218)</b> | <b>30.32%</b>              | <b>963,532</b>   | <b>(99,532)</b>  | <b>20.70%</b>              |

VANCOUVER PUBLIC LIBRARY BOARD  
 OPERATING BUDGET  
 STATEMENT OF REVENUES AND EXPENDITURES  
 FOR THE TWO MONTHS ENDED FEBRUARY 28, 2017

|                            | 2017<br>BUDGET    | BUDGET<br>To Feb 28 | ACTUAL<br>2017   | VARIANCE<br>2017 | % ACTUAL /<br>TOTAL BUDGET | ACTUAL<br>2016   | VARIANCE<br>2016 | :% Actual/<br>Total Budget |
|----------------------------|-------------------|---------------------|------------------|------------------|----------------------------|------------------|------------------|----------------------------|
| <b>OPERATING AND MAINT</b> |                   |                     |                  |                  |                            |                  |                  |                            |
| BUILDING OCCUPANCY         | 3,506,800         | 565,000             | 463,510          | 101,490          | 13.22%                     | 413,322          | 47,978           | 14.10%                     |
| EQUIPMENT AND FLEET        | 600,300           | 310,300             | 256,725          | 53,575           | 42.77%                     | 300,519          | (105,119)        | 52.60%                     |
| OTHER                      | 969,300           | 132,400             | 169,466          | (37,066)         | 17.48%                     | 135,578          | 4,522            | 13.84%                     |
| SUPPLIES AND MATERIALS     | 1,008,200         | 172,500             | 147,136          | 25,364           | 14.59%                     | 194,291          | 17,009           | 19.62%                     |
| INTERNAL ALLOCATIONS       | 1,871,515         | 302,100             | 285,523          | 16,577           | 15.26%                     | 271,881          | 23,259           | 14.86%                     |
|                            | 7,956,115         | 1,482,300           | 1,322,360        | 159,940          | 16.62%                     | \$1,315,591      | (\$12,351)       | 18.02%                     |
| <b>TOTAL EXPENDITURES</b>  | <b>49,833,115</b> | <b>8,665,200</b>    | <b>8,444,420</b> | <b>220,780</b>   | <b>16.95%</b>              | <b>8,055,179</b> | <b>(17,639)</b>  | <b>16.74%</b>              |
| TRANSFER TO RESERVES       | 180,800           | 11,000              | 18,257           | (7,257)          | 10.10%                     | 11,058           | 842              | 6.64%                      |
| TRANSFER FROM RESERVES     | (126,500)         | (206,200)           | (236,638)        | 30,438           | 187.07%                    | (203,420)        | (13,780)         | 284.50%                    |
| <b>CITY FUNDING</b>        | <b>45,040,115</b> | <b>7,911,900</b>    | <b>7,750,276</b> | <b>\$161,624</b> | <b>17.21%</b>              | <b>7,287,809</b> | <b>(39,569)</b>  | <b>0</b>                   |
| Revenues % YTD (Monthly)   |                   |                     |                  |                  | 0.1667                     |                  |                  |                            |
| Salaries % YTD (Daily)     |                   |                     |                  |                  | 0.1667                     |                  |                  |                            |
| Expenses % YTD (Monthly)   |                   |                     |                  |                  | 0.1667                     |                  |                  |                            |

(expenses) = over budget  
 (revenues) = under budget

**Vancouver Public Library Board**  
**Notes to the Statement of Revenues & Expenditures**  
**For the Two Months Ended February 28, 2017**

**REVENUES**

Fines and photo printing are close to budget. The recovery from Social Planning relates to the actual expenditures for the Carnegie Reading Room and is close to budget. The Provincial per capita and other Provincial grants have not been received. Gifts and Grants received are under budget. The timing of the receipt of donations is difficult to accurately predict, thus there will be fluctuations between budget and actual throughout the year. Other revenues are under budget by \$44,200 (January \$28,900). This is mostly due to Events rental being below budget due to the closure of the lower level meeting rooms.

**EXPENDITURES**

Salaries & Benefits

Over all salaries and benefits are under budget by \$440,100 (January \$98,900). The difference is largely due to budgeting on a monthly and February only has 28 days. There is a positive variance in full time and fringe benefits. Hourly staff costs are over budget with hourly staff being used to temporarily fill full time positions, as well sick replacement is over budget. The delayed opening of the new Strathcona Branch Library has delayed the hiring of the full complement of staff.

Books & Publications

Books and Publications is over budget \$379,200 (January \$356,228). This is expected to be close to budget by year end.

Operating & Maintenance

Building occupancy is under budget by \$101,400, mostly related to library square maintenance and electricity. Equipment and fleet is over budget by \$53,600 (January \$33,000, mostly in services agreements. Other is over budget by \$37,100, mostly in special projects that are being funded from grants and donations. Supplies and materials is under budget \$25,400 (January \$17,100) with a positive variance in Digital content and negative variances in computer supplies/service, and catalogue costs. Internal allocations relates to the costs for library square maintenance being transferred from the City. There is a small positive variance.

Transfers

The transfers to reserves are slightly over to budget. The transfer from reserves is slightly over budget and relates to funding expenditures funded from the yet to be received Provincial grant. close to budget.

Other

Overall the library is under budget \$161,600 (January over \$216,700 to the end of February, mostly in staffing offset by Collections.

Reserves

In February, the transfer from reserves is covering expenditures funded from the Provincial grants. This will be reversed when the grants are received.

VANCOUVER PUBLIC LIBRARY  
2017 budget

| VANCOUVER PUBLIC LIBRARY<br>2017 budget |                   |                    |
|---|-------------------|--------------------|
| CITY                                    | PROVINCIAL GRANTS | OTHER gifts/grants |

| REV          | 0.1667           | AS AT     |
|--------------|------------------|-----------|
| SAL          | 0.1667           | 28-Feb-17 |
| EXP          | 0.1667           |           |
| BUDGET TOTAL | BUDGET At Feb 28 | ACTUAL    |

| VARIANCE | % Actual/ Total Budget |
|----------|------------------------|
|----------|------------------------|

| ACTUAL 2016 | VARIANCE 2016 | % Actual/ Total Budget |
|-------------|---------------|------------------------|
|-------------|---------------|------------------------|

REVENUES

|                   |        |                                 |            |           |         |            |           |           |           |        |           |          |        |
|-------------------|--------|---------------------------------|------------|-----------|---------|------------|-----------|-----------|-----------|--------|-----------|----------|--------|
| prog fee          | 490240 | FINES                           | 634,300    | 0         | 0       | 634,300    | 106,000   | 101,984   | (4,016)   | 16.08% | 106,148   | (14,452) | 14.74% |
| prog fee          | 490520 | PHOTOCOPY                       | 200,000    | 0         | 0       | 200,000    | 33,000    | 32,968    | (32)      | 16.48% | 31,427    | (1,273)  | 16.13% |
| prog fee          | 490690 | SALE OF GOODS                   | 43,900     | 0         | 0       | 43,900     | 7,400     | 2,917     | (4,483)   | 6.64%  | 3,579     | 379      | 7.80%  |
| prog fee          | 490970 | SALE OF PHOTOS                  | 10,000     | 0         | 0       | 10,000     | 1,600     | 1,574     | (26)      | 15.74% | 1,444     | (556)    | 12.03% |
| prog fee          | 490980 | HOLDS NOT PICKED UP             | 70,400     | 0         | 0       | 70,400     | 11,800    | 10,078    | (1,722)   | 14.32% | 9,805     | 405      | 14.21% |
| prog fee          | 490990 | SUBSCRIPTION CARDS              | 161,500    | 0         | 0       | 161,500    | 26,800    | 30,370    | 3,570     | 18.80% | 30,855    | 4,655    | 19.72% |
| prog fee          | 491000 | LOST CARDS CHARGE               | 14,000     | 0         | 0       | 14,000     | 1,800     | 1,957     | 157       | 13.98% | 2,267     | 367      | 15.42% |
| prog fee          | 491225 | LOST BOOKS CHARGE               | 95,500     | 0         | 0       | 95,500     | 17,000    | 18,947    | 1,947     | 19.84% | 16,746    | 746      | 17.63% |
| crec              | 430070 | SECURITY CHARGEBACKS            | 170,700    | 0         | 0       | 170,700    | 28,400    | 27,943    | (457)     | 16.37% | 28,549    | (651)    | 16.30% |
| crec              | 430070 | V.S.B. and other                | 68,500     | 0         | 0       | 68,500     | 0         | 174       | 174       | 0.25%  | 0         | 0        | 0.00%  |
| crec              | 434210 | RECOVERY - SOCIAL PLANNING      | 488,300    | 0         | 0       | 488,300    | 81,400    | 79,952    | (1,448)   | 16.37% | 88,358    | 7,758    | 18.25% |
| crec              | 490300 | GIFTS & GRANTS                  | 0          | 0         | 215,000 | 215,000    | 45,000    | 12,316    | (32,684)  | 5.73%  | 95,271    | 35,271   | 45.74% |
| crec              | 490340 | INTERLINK RESOURCE SHARING GRAN | 0          | 140,000   | 0       | 140,000    | 0         | 0         | 0         | 0.00%  | 0         | 0        | 0.00%  |
| crec              | 490340 | PROVINCIAL GRANTS               | 0          | 1,304,100 | 0       | 1,304,100  | 0         | 0         | 0         | 0.00%  | 0         | 0        | 0.00%  |
| ren               | 490100 | FEES - INFOACTION               | 585,800    | 0         | 0       | 585,800    | 95,500    | 85,396    | (10,104)  | 14.58% | 79,567    | (16,233) | 13.84% |
| ren               | 490610 | RENTAL INCOME                   | 472,700    | 0         | 0       | 472,700    | 78,800    | 42,415    | (36,385)  | 8.97%  | 57,536    | (25,264) | 11.59% |
| ren               | 490810 | MISCELLANEOUS                   | 172,600    | 0         | 0       | 172,600    | 23,600    | 26,772    | 3,172     | 15.51% | 23,456    | (144)    | 13.65% |
| Total Revenue     |        |                                 | 3,188,200  | 1,444,100 | 215,000 | 4,847,300  | 558,100   | 475,763   | (82,337)  | 9.82%  | 575,008   | (8,992)  | 11.65% |
| CITY OF VANCOUVER |        |                                 | 45,040,115 | 0         | 0       | 45,040,115 | 7,911,900 | 7,750,276 | (161,624) | 17.21% | 7,287,809 | 39,569   | 16.84% |
| TOTAL REVENUE     |        |                                 | 48,228,315 | 1,444,100 | 215,000 | 49,887,415 | 8,470,000 | 8,226,039 | (243,961) | 16.49% | 7,862,817 | 30,577   | 16.31% |

SALARIES AND BENIFITS

|     |            |                                    |             |         |   |             |             |             |           |        |             |           |        |
|-----|------------|------------------------------------|-------------|---------|---|-------------|-------------|-------------|-----------|--------|-------------|-----------|--------|
| S&B | 520000     | FULL TIME SALARIES                 | 22,935,300  | 548,900 | 0 | 23,484,200  | 3,913,800   | 3,406,991   | 506,809   | 14.51% | \$3,460,182 | \$358,818 | 14.98% |
| S&B | 520000     | PART TIME with Benefits SALARIES   | 3,336,500   | 0       | 0 | 3,336,500   | 556,000     | 574,456     | (18,456)  | 17.22% | 495,446     | (7,446)   | 17.64% |
| S&B | 520020     | SAL - PT -CASUAL (actual)          | 3,132,500   | 0       | 0 | 3,132,500   | 522,000     | 499,893     | 22,107    | 15.96% | 566,310     | (49,310)  | 17.44% |
| S&B | 520025/600 | SALARIES CASUAL/temp help (actual) | 1,264,300   | 0       | 0 | 1,264,300   | 210,800     | 311,005     | (100,205) | 24.60% | 322,396     | (116,996) | 26.16% |
| S&B | 790999     | BUDGET ACTIVITY ALLOC              | (8,970,600) | 0       | 0 | (8,970,600) | (1,495,200) | (1,649,483) | 154,283   | 18.39% | (1,662,983) | 245,783   | 19.56% |
| S&B | 732501     | FULL TIME SALARIES (HRLY STAFF)    | 0           | 0       | 0 | 0           | 0           | 261,556     | (261,556) |        | 271,731     | (271,731) |        |
| S&B | 732502     | PART TIME SALARIES (STD)           | 7,368,400   | 106,600 | 0 | 7,475,000   | 1,246,200   | 1,141,205   | 104,995   | 15.27% | 1,107,804   | 5,796     | 15.71% |
| S&B | 732503     | VACATION REPLACEMENT (STD)         | 773,300     | 20,500  | 0 | 793,800     | 70,100      | 46,049      | 24,051    | 5.80%  | 48,453      | 25,347    | 6.37%  |
| S&B | 732504     | SICK REPLACEMENT (STD)             | 206,900     | 7,900   | 0 | 214,800     | 36,400      | 55,536      | (19,136)  | 25.85% | 65,563      | (29,763)  | 30.93% |

VANCOUVER PUBLIC LIBRARY

2017 budget

| VANCOUVER PUBLIC LIBRARY<br>2017 budget |                   |   |   | REV          | 0.1667           | AS AT     |            |                        |             |               |                        |           |           |         |
|---|-------------------|---|---|--------------|------------------|-----------|------------|------------------------|-------------|---------------|------------------------|-----------|-----------|---------|
|   |                   |   |   | SAL          | 0.1667           | 28-Feb-17 |            |                        |             |               |                        |           |           |         |
|   |                   |   |   | EXP          | 0.1667           |           |            |                        |             |               |                        |           |           |         |
| CITY                                    | PROVINCIAL GRANTS | OTHER gifts/grants                                    |   | BUDGET TOTAL | BUDGET At Feb 28 | ACTUAL    | VARIANCE   | % Actual/ Total Budget | ACTUAL 2016 | VARIANCE 2016 | % Actual/ Total Budget |           |           |         |
| S&B                                     | 732506            | CASUAL (STD)  | 0 | 485,900      | 1,100            | 0         | 487,000    | 81,200                 | 80,545      | 655           | 16.54%                 | 125,359   | (45,259)  | 26.08%  |
| S&B                                     | 732508            | TRAINING  | 0 | 99,700       | 0                | 0         | 99,700     | 16,600                 | 9,816       | 6,784         | 9.85%                  | 18,342    | (1,742)   | 18.45%  |
| S&B                                     |                   | Total part time/aux                                   | 0 | 7,696,900    | 136,100          | 0         | 7,833,000  | 1,244,100              | 1,330,579   | (86,479)      | 16.99%                 | 1,358,421 | (245,321) | 18.39%  |
| S&B                                     | 523010-90         | FRINGE BENEFITS                                       | 0 | 6,100,500    | 117,100          | 0         | 6,217,600  | 1,036,800              | 941,219     | 95,581        | 15.14%                 | 943,945   | 55,855    | 15.62%  |
| S&B                                     |                   | OTHER   | 0 |              |                  | 0         |            |                        |             | 0             |                        |           |           |         |
| S&B                                     | 521060            | GRATUITY PAY  | 0 | 10,200       | 0                | 0         | 10,200     | 1,800                  | 0           | 1,800         | 0.00%                  | 0         | 1,800     | 0.00%   |
| S&B                                     | 524010            | AUTO ALLOWANCE  | 0 | 9,200        | 0                | 0         | 9,200      | 1,600                  | 1,385       | 215           | 15.05%                 | 1,343     | 257       | 14.92%  |
| S&B                                     | 524020            | SHIFT DIFF  | 0 | 24,500       | 0                | 0         | 24,500     | 4,000                  | 2,660       | 1,340         | 10.86%                 | 2,851     | 1,149     | 11.64%  |
| S&B                                     | 524030            | HIGHER CAPACITY                                       | 0 | 82,800       | 0                | 0         | 82,800     | 13,800                 | 0           | 13,800        | 0.00%                  | 0         | 13,800    | 0.00%   |
| S&B                                     | 524060/50         | SEPARATION COSTS/OTHER                                | 0 | 0            | 0                | 0         | 0          | 0                      | 0           | 0             |                        | 0         | 0         |         |
| S&B                                     | 525000            | OVERTIME  | 0 | 26,000       | 0                | 0         | 26,000     | 4,400                  | 9,203       | (4,803)       | 35.40%                 | 8,501     | (4,101)   | 32.70%  |
| S&B                                     | 852010            | Building Mgt Labour                                   | 0 | 0            | 0                | 0         | 0          | 0                      | 805         | (805)         |                        | 813       | (813)     | #DIV/0! |
| S&B                                     | 591050            | GENERAL TURNOVER                                      | 0 | (524,800)    | 0                | 0         | (524,800)  | (87,400)               | 0           | (87,400)      | 0.00%                  | 0         | (87,200)  | 0.00%   |
| S&B                                     |                   | Total Other   | 0 | (372,100)    | 0                | 0         | (372,100)  | (61,800)               | 14,053      | (75,853)      | -3.78%                 | 13,508    | (75,108)  | -3.64%  |
| S&B                                     |                   | TOTAL SALARIES AND BENEFITS                           | 0 | 36,360,600   | 802,100          | 0         | 37,162,700 | 6,132,900              | 5,692,842   | 440,058       | 15.32%                 | 5,776,056 | 94,244    | 15.97%  |
| reg                                     | 534050            | Regional Utility Charges WATER                        | 0 | 1,000        | 0                | 0         | 1,000      | 0                      | 0           | 0             | 0.00%                  | 0         | 0         | 0.00%   |
| bld                                     | 531122            | Building occupancy and Maintenance PROPERTY INSURANCE | 0 | 254,500      | 0                | 0         | 254,500    | 39,400                 | 39,452      | (52)          | 15.50%                 | 35,834    | 3,566     | 15.13%  |
| bld                                     | 531256            | MAINTENANCE - BUILDINGS                               | 0 | 206,500      | 0                | 0         | 206,500    | 34,400                 |             | 34,400        | 0.00%                  |           |           |         |
| bld                                     | 533230            | JANITOR SUPPLIES                                      | 0 | 38,100       | 0                | 0         | 38,100     | 6,400                  | 4,643       | 1,757         | 12.19%                 | 4,832     | (2,632)   | 15.69%  |
| bld                                     | 534010            | ELECTRICITY   | 0 | 828,700      | 0                | 0         | 828,700    | 137,800                | 71,449      | 66,351        | 8.62%                  | 81,176    | 48,324    | 10.40%  |
| bld                                     | 534020            | GAS & OIL   | 0 | 43,800       | 0                | 0         | 43,800     | 7,400                  | 10,108      | (2,708)       | 23.08%                 | 10,825    | (2,025)   | 20.82%  |
| bld                                     | 534030            | STEAM HEAT  | 0 | 75,700       | 0                | 0         | 75,700     | 12,600                 | 13,824      | (1,224)       | 18.26%                 |           |           |         |
| bld                                     | 535040            | BUILDING RENTAL                                       | 0 | 1,077,800    | 0                | 0         | 1,077,800  | 179,600                | 177,210     | 2,390         | 16.44%                 | 176,784   | (1,584)   | 16.81%  |
| bld                                     | 720004            | BUILDINGS   | 0 | 215,800      | 0                | 0         | 215,800    | 36,000                 | 50,908      | (14,908)      | 23.59%                 | 4,573     | 2,227     | 3.21%   |
| bld                                     | 720008            | MTC ELEC EQUIP  | 0 | 38,100       | 0                | 0         | 38,100     | 6,400                  | 970         | 5,430         | 2.55%                  | 3,214     | 2,986     | 8.59%   |
| bld                                     | 720011            | GROUPS  | 0 | 11,700       | 0                | 0         | 11,700     | 0                      | 0           | 0             | 0.00%                  | 0         | 600       | 0.00%   |
| bld                                     | 720013            | LIGHT FIXTURES  | 0 | 3,200        | 0                | 0         | 3,200      | 600                    | 0           | 600           | 0.00%                  | 0         | 600       | 0.00%   |
| bld                                     | 733020            | BUILDING SECURITY                                     | 0 | 712,900      | 0                | 0         | 712,900    | 104,400                | 94,946      | 9,454         | 13.32%                 | 96,084    | (4,084)   | 16.44%  |
|   |                   | Total Building occupancy and Maintenance              | 0 | 3,506,800    | 0                | 0         | 3,506,800  | 565,000                | 463,510     | 101,490       | 13.22%                 | 413,322   | 47,978    | 0       |

VANCOUVER PUBLIC LIBRARY

2017 budget

| VANCOUVER PUBLIC LIBRARY<br>2017 budget |                   |                    |
|---|-------------------|--------------------|
| CITY                                    | PROVINCIAL GRANTS | OTHER gifts/grants |

| REV          | 0.1667           | AS AT     |
|--------------|------------------|-----------|
| SAL          | 0.1667           | 28-Feb-17 |
| EXP          | 0.1667           |           |
| BUDGET TOTAL | BUDGET At Feb 28 | ACTUAL    |

VARIANCE % Actual/  
Total Budget

ACTUAL 2016 VARIANCE 2016 % Actual/  
Total Budget

| Professional fees       |        |                          |         |   |   |         |         |         |         |        |         |           |         |
|-------------------------|--------|--------------------------|---------|---|---|---------|---------|---------|---------|--------|---------|-----------|---------|
| pro                     | 531150 | LEGAL COSTS              | 12,400  | 0 | 0 | 12,400  | 2,000   | 0       | 2,000   | 0.00%  | 3,250   | (1,250)   | 26.21%  |
| Equipment & Fleet       |        |                          |         |   |   |         |         |         |         |        |         |           |         |
| eqf                     | 531090 | SERVICE CONTRACT         | 397,700 | 0 | 0 | 397,700 | 284,200 | 227,980 | 56,220  | 57.32% | 271,573 | (97,973)  | 71.45%  |
| eqf                     | 531250 | EQUIPMENT REP/MTC        | 17,200  | 0 | 0 | 17,200  | 2,800   | 255     | 2,545   | 1.48%  | 1,242   | (1,242)   | 7.22%   |
| eqf                     | 533070 | EQUIP/FURN PURCHASE      | 74,200  | 0 | 0 | 74,200  | 5,000   | 8,803   | (3,803) | 11.86% | 9,718   | (4,918)   | 13.10%  |
| eqf                     | 533170 | UNIFORMS                 | 600     | 0 | 0 | 600     | 0       | 0       | 0       | 0.00%  | 0       | 0         | 0.00%   |
| eqf                     | 535030 | AUTO LEASES              | 4,600   | 0 | 0 | 4,600   | 800     | 121     | 679     |        | 0       | 0         | #DIV/0! |
| eqf                     | 535050 | OFFICE EQUIPMENT         | 33,900  | 0 | 0 | 33,900  | 5,700   | 7,122   | (1,422) | 21.01% | 7,485   | (1,385)   | 0       |
| eqf                     | 598030 | EOS ACCIDENT BILLABLE    | 300     | 0 | 0 | 300     | 0       | 0       | 0       |        | 0       | 0         |         |
| eqf                     | 598040 | EOS OP RESPONSIBLE       | 500     | 0 | 0 | 500     | 0       | 0       | 0       | 0.00%  | 0       | 100       | 0.00%   |
| eqf                     | 598050 | EOS/RENT/SERVICE         | 36,100  | 0 | 0 | 36,100  | 6,000   | 7,468   | (1,468) | 20.69% | 6,098   | (898)     | 19.30%  |
| eqf                     | 598100 | EOS/VANDALISM            | 0       | 0 | 0 | 0       | 0       | 0       | 0       |        | 0       | 0         |         |
| eqf                     | 598140 | EOS/FUEL CHARGE          | 26,500  | 0 | 0 | 26,500  | 4,400   | 3,800   | 600     | 14.34% | 3,218   | 982       | 12.92%  |
| eqf                     | 598150 | EOS.INSURANCE CHARGE     | 6,200   | 0 | 0 | 6,200   | 1,000   | 1,043   | (43)    | 16.82% | 1,034   | (34)      | 16.95%  |
| eqf                     | 598160 | EOS/OPS ENVIRONMENT      | 1,200   | 0 | 0 | 1,200   | 200     | 200     | 200     | 0.00%  | 200     | 200       | 0       |
| eqf                     | 598170 | EOS/OPS USER REQUESTED   | 1,300   | 0 | 0 | 1,300   | 200     | 15      | 185     | 1.15%  | 5       | 195       | 0.50%   |
| eqf                     | 851000 | City run equip           |         |   |   | 0       | 0       | 118     | (118)   |        | 146     | (146)     | #DIV/0! |
| Total Equipment & Fleet |        |                          | 600,300 | 0 | 0 | 600,300 | 310,300 | 256,725 | 53,575  | 42.77% | 300,519 | (105,119) | 52.60%  |
| Other expenses          |        |                          |         |   |   |         |         |         |         |        |         |           |         |
| oth                     | 510020 | CASH OVER/SHORT          | 0       | 0 | 0 | 0       | 0       | 3       | (3)     |        | 12      | (12)      | #DIV/0! |
| oth                     | 510060 | MEMBERSHIP               | 16,600  |   | 0 | 16,600  | 9,200   | 10,179  | (979)   | 61.32% | 9,172   | 728       | 56.27%  |
| oth                     | 524050 | PROFESS./TRADE FEES      |         |   | 0 |         | 0       | 0       | 0       |        | 550     | (550)     |         |
| oth                     | 531030 | ADVERTISING/SIGN RENTALS | 4,000   |   | 0 | 4,000   | 800     | 0       | 800     | 0.00%  | 62      | 138       | 1.55%   |
| oth                     | 531050 | ARMORED CAR              | 28,000  |   | 0 | 28,000  | 4,600   | 4,503   | 97      | 16.08% | 5,306   | 894       | 14.50%  |
| oth                     | 531080 | REFUSE DISPOSAL          | 23,100  | 0 | 0 | 23,100  | 3,800   | 3,001   | 799     | 12.99% | 3,262   | 538       | 13.48%  |
| oth                     | 531122 | PROPERTY INSURANCE       | 5,000   | 0 | 0 | 5,000   | 800     | 800     | 800     | 0.00%  |         | 0         | #DIV/0! |
| oth                     | 531210 | PRINTING                 | 9,000   |   | 0 | 9,000   | 3,300   | 697     | 2,603   | 7.74%  | 3,285   | (1,685)   | 32.85%  |
| oth                     | 531220 | PUBLIC RELATIONS         | 57,200  |   | 0 | 57,200  | 9,600   | 911     | 8,689   | 1.59%  | 2,494   | 7,106     | 4.36%   |
| oth                     | 531280 | TRANSPORTATION EXPENSE   | 29,000  |   | 0 | 29,000  | 3,300   | 3,161   | 139     | 10.90% | 3,233   | 1,567     | 11.15%  |
| oth                     | 531340 | DEP'T HEAD EXP           | 1,600   |   | 0 | 1,600   | 200     | 31      | 169     | 1.94%  | 134     | 66        | 8.38%   |
| oth                     | 532030 | MEETING EXPENSES         | 25,500  |   | 0 | 25,500  | 4,100   | 3,692   | 408     | 14.48% | 5,055   | (2,555)   | 19.08%  |
| oth                     | 534040 | TELEPHONE                | 44,500  |   | 0 | 44,500  | 6,800   | 4,913   | 1,887   | 11.04% | 6,866   | 1,034     | 13.93%  |
| oth                     | 534070 | COMPUTER TEL LINES       | 132,900 |   | 0 | 132,900 | 22,200  | 24,689  | (2,489) | 18.58% | 16,998  | 4,202     | 0       |
| oth                     | 594350 | REC-SPEC EVENTS          | (7,500) | 0 | 0 | (7,500) | 0       | 0       | 0       | 0.00%  | 0       | 0         | 0.00%   |

VANCOUVER PUBLIC LIBRARY

2017 budget

|                              |        |                             | VANCOUVER PUBLIC LIBRARY<br>2017 budget |              |                  | REV       | AS AT     |                        |             |               |                        |
|------------------------------|--------|-----------------------------|---|--------------|------------------|-----------|-----------|------------------------|-------------|---------------|------------------------|
|                              |        |                             |   |              |                  | SAL       | 28-Feb-17 |                        |             |               |                        |
|                              |        |                             |   |              |                  | EXP       |           |                        |             |               |                        |
|                              |        |                             |   |              |                  | 0.1667    |           |                        |             |               |                        |
|                              |        |                             |   |              |                  | 0.1667    |           |                        |             |               |                        |
|                              | CITY   | PROVINCIAL GRANTS           | OTHER gifts/grants                      | BUDGET TOTAL | BUDGET At Feb 28 | ACTUAL    | VARIANCE  | % Actual/ Total Budget | ACTUAL 2016 | VARIANCE 2016 | % Actual/ Total Budget |
| oth                          | 598025 | Int Chrgs - Rec Checks      | 0                                       | 0            | 0                | 0         | 0         |                        |             |               |                        |
| oth                          | 730010 | SPECIAL PROJECTS            | 141,100                                 | 50,700       | 0                | 191,800   | 23,600    | 67,390                 | (43,790)    | 35.14%        |                        |
| oth                          | 733049 | INTERLINK OPERATING COST    | 0                                       | 120,000      | 0                | 120,000   | 0         | 0                      | 0           | 0.00%         |                        |
| oth                          | 733063 | PROGRAMS                    | 102,500                                 | 0            | 86,500           | 189,000   | 31,600    | 32,838                 | (1,238)     | 17.37%        |                        |
| oth                          | 733065 | RECRUITING                  | 5,900                                   | 0            | 0                | 5,900     | 1,000     | 0                      | 1,000       | 0.00%         |                        |
| oth                          | 733110 | BOOK SALE COSTS             | 34,300                                  | 0            | 0                | 34,300    | 1,700     | 4,077                  | (2,377)     | 11.89%        |                        |
| oth                          | 733126 | BUS TR/ CONF/TRAIN          | 46,000                                  | 0            | 0                | 46,000    | 3,800     | 9,381                  | (5,581)     | 20.39%        |                        |
| Total Other expenses         |        |                             | 698,700                                 | 170,700      | 86,500           | 955,900   | 130,400   | 169,466                | (39,066)    | 17.73%        |                        |
| Supplies and materials       |        |                             |   |              |                  |           |           |                        |             |               |                        |
| s&m                          | 530001 | SHIPPING MATERIALS          | 9,700                                   | 0            | 0                | 9,700     | 1,600     | 550                    | 1,050       | 5.67%         |                        |
| s&m                          | 531172 | MGTM FEE-INSIDE             | 0                                       | 0            | 0                | 0         | 0         | 165                    | (165)       |               | #DIV/0!                |
| s&m                          | 531270 | POSTAGE &MESS SERV          | 35,400                                  | 0            | 0                | 35,400    | 5,800     | 2,833                  | 2,967       | 8.00%         |                        |
| s&m                          | 532010 | COMPUTER SUPP/SERV          | 37,100                                  | 0            | 0                | 37,100    | 6,200     | 11,890                 | (5,690)     | 32.05%        |                        |
| s&m                          | 532020 | FIRST AID SUPPLIES          | 2,100                                   | 0            | 0                | 2,100     | 400       | 395                    | 5           | 18.81%        |                        |
| s&m                          | 532050 | OFFICE SUPPLIES             | 103,500                                 | 0            | 0                | 103,500   | 0         | 7,412                  | (7,412)     | 7.16%         |                        |
| s&m                          | 532060 | PHOTOCOPY SUPPLIES          | 88,500                                  | 0            | 0                | 88,500    | 8,600     | 7,681                  | 919         | 8.68%         |                        |
| s&m                          | 532070 | HISTORICAL PHOTOS EXP       | 5,000                                   | 0            | 0                | 5,000     | 800       | 2,068                  | (1,268)     | 41.36%        |                        |
| s&m                          | 532080 | MISC - V.S.B                | 8,500                                   | 0            | 0                | 8,500     | 500       | 955                    | (455)       | 11.24%        |                        |
| s&m                          | 532080 | MISCELLANEOUS               | 63,500                                  | 75,000       | 0                | 138,500   | 10,600    | 14,577                 | (3,977)     | 10.52%        |                        |
| s&m                          | 532080 | MISC - I.L.L. EXP           | 6,300                                   | 0            | 0                | 6,300     | 1,000     | 684                    | 316         | 10.86%        |                        |
| s&m                          | 532080 | MISC - FACILITY RENTALS     | 2,000                                   | 0            | 0                | 2,000     | 400       | 0                      | 400         | 0.00%         |                        |
| s&m                          | 532080 | MISC -INFOACTION SUBSCR     | 35,000                                  | 0            | 0                | 35,000    | 5,800     | 5,918                  | (118)       | 16.91%        |                        |
| s&m                          | 532080 | MISC - DIGITAL SRV          | 15,600                                  | 0            | 0                | 15,600    | 2,600     | 0                      | 2,600       | 0.00%         |                        |
| s&m                          | 533030 | LIBRARY CARDS               | 11,800                                  | 0            | 0                | 11,800    | 0         | 0                      | 0           | 0.00%         |                        |
| s&m                          | 533040 | DIGITAL CONTENT             | 185,000                                 | 0            | 0                | 185,000   | 97,000    | 55,391                 | 41,609      | 29.94%        |                        |
| s&m                          | 533040 | SECURITY TAGS               | 75,900                                  | 7,500        | 0                | 83,400    | 0         | 0                      | 0           | 0.00%         |                        |
| s&m                          | 533040 | BOOKS AND MATERIALS PROCES. | 39,000                                  | 5,100        | 0                | 44,100    | 0         | 2,496                  | (2,496)     | 5.66%         |                        |
| s&m                          | 533040 | BAR CODE LABELS             | 9,100                                   | 900          | 0                | 10,000    | 0         | 6,427                  | (6,427)     | 64.27%        |                        |
| s&m                          | 533040 | PREPARATIONS MATERIALS      | 0                                       | 0            | 0                | 0         | 0         | 0                      | 0           | #DIV/0!       |                        |
| s&m                          | 533040 | CATALOGUE COSTS             | 79,600                                  | 0            | 0                | 79,600    | 13,200    | 19,673                 | (6,473)     | 24.71%        |                        |
| s&m                          | 533050 | BOOKS AND PUBLICATIONS      | 4,190,800                               | 443,500      | 80,000           | 4,714,300 | 1,050,000 | 1,429,218              | (379,218)   | 30.32%        |                        |
| s&m                          | 533060 | CONSERVATION SUPP - binding | 70,400                                  | 0            | 0                | 70,400    | 11,800    | 7,008                  | 4,792       | 9.95%         |                        |
| s&m                          | 533210 | COST OF SALEABLE SUPPLIES   | 6,700                                   | 0            | 0                | 6,700     | 1,200     | 0                      | 1,200       | 0.00%         |                        |
| s&m                          | 733145 | FILMING/RENTAL EXPENSES     | 30,000                                  | 0            | 0                | 30,000    | 5,000     | 1,013                  | 3,987       | 3.38%         |                        |
| Total Supplies and materials |        |                             | 5,110,500                               | 457,000      | 155,000          | 5,722,500 | 1,222,500 | 1,576,354              | (353,854)   | 27.55%        |                        |

| ACTUAL 2016 | VARIANCE 2016 | % Actual/ Total Budget |
|-------------|---------------|------------------------|
| 28          | (28)          | #DIV/0!                |
| 42,499      | (10,699)      | 21.18%                 |
| 0           | 0             | 0.00%                  |
| 23,569      | 5,631         | 12.31%                 |
| 414         | 586           | 7.02%                  |
| 3,321       | 479           | 12.25%                 |
| 6,068       | (1,668)       | 13.45%                 |
| 132,328     | 5,772         | 13.70%                 |
| 334         | 1,266         | 3.44%                  |
| 0           | 0             | #DIV/0!                |
| 6,309       | 1,291         | 13.90%                 |
| 2,066       | 4,134         | 5.57%                  |
| 0           | 400           | 0.00%                  |
| 20,333      | (3,833)       | 19.65%                 |
| 16,385      | (10,885)      | 17.01%                 |
| 0           | 1,200         | 0.00%                  |
| 533         | (533)         | 6.27%                  |
| 6,840       | 1,360         | 13.65%                 |
| 647         | 353           | 10.27%                 |
| 71          | 329           | 3.55%                  |
| 6,046       | (846)         | 19.13%                 |
| 180         | 2,420         | 1.15%                  |
| 0           | 0             | 0.00%                  |
| 96,749      | 18,251        | 50.34%                 |
| 0           | 0             | 0.00%                  |
| 4,606       | (106)         | 10.44%                 |
| 4,372       | (4,372)       | 43.72%                 |
| 0           | 0             | #DIV/0!                |
| 19160       | -6960         | 26.35%                 |
| 963,532     | (99,532)      | 20.70%                 |
| 6,691       | 5,109         | 9.50%                  |
| 0           | 1,200         | 0.00%                  |
| 2,969       | 7,231         | 4.84%                  |
| 1,157,823   | (82,523)      | 20.51%                 |



VANCOUVER PUBLIC LIBRARY  
2017 budget

| VANCOUVER PUBLIC LIBRARY<br>2017 budget |                   |                    |
|---|-------------------|--------------------|
| CITY                                    | PROVINCIAL GRANTS | OTHER gifts/grants |

| REV          | 0.1667           | AS AT     |
|--------------|------------------|-----------|
| SAL          | 0.1667           | 28-Feb-17 |
| EXP          | 0.1667           |           |
| BUDGET TOTAL | BUDGET At Feb 28 | ACTUAL    |

VARIANCE % Actual/  
Total Budget

ACTUAL 2016 VARIANCE 2016 % Actual/  
Total Budget

|        |        |  |            |           |           |            |           |           |          |         |           |          |         |
|--------|--------|--|------------|-----------|-----------|------------|-----------|-----------|----------|---------|-----------|----------|---------|
| intall | 800021 | Internal Allocations<br>LIBRARY SQUARE             | 1,871,515  | 0         | 0         | 1,871,515  | 302,100   | 285,523   | 16,577   | 15.26%  | 271,881   | 23,259   | 14.86%  |
|        |        | Total Expenditures                                 | 48,161,815 | 1,429,800 | 241,500   | 49,833,115 | 8,665,200 | 8,444,420 | 220,780  | 16.95%  | 8,055,179 | (17,639) | 159.42% |
| tsf    | 485310 | Transfers to Reserves<br>TRANSFER TO INSURANCE RES | 55,500     | 0         | 0         | 55,500     | 9,200     | 9,258     | (58)     | 16.68%  | 9,258     | (58)     | 16.68%  |
| tsf    | 485315 | PROVINCIAL GRANTS                                  | 0          | 14,300    | 0         | 14,300     |           |           | 0        |         | 0         | 0        |         |
| tsf    | 485315 | TRANSFER TO RESERVES                               | 11,000     | 0         | 100,000   | 111,000    | 1,800     | 8,999     | (7,199)  | 8.11%   | 1,800     | 900      | 1.62%   |
|        |        | Total Transfers to Reserves                        | 66,500     | 14,300    | 100,000   | 180,800    | 11,000    | 18,257    | (7,257)  | 10.10%  | 11,058    | 842      |         |
| tsf    | 480000 | Transfer from Reserves<br>TRANSFER FROM RESERVES   | 0          | 0         | (126,500) | (126,500)  | (206,200) | (236,638) | (30,438) | 187.07% | (203,420) | 13,780   | 284.50% |
| tsf    | 480005 | TRANSFER FROM RESERVE -C/F                         | 0          | 0         | 0         | 0          | 0         | 0         | 0        |         | 0         | 0        |         |
|        |        | Total Transfer from Reserves                       | 0          | 0         | (126,500) | (126,500)  | (206,200) | (236,638) | (30,438) |         | (203,420) | 13,780   |         |
|        |        | Total  | 0          | 0         | 0         | 0          | 0         | 0         | (0)      |         | 0         | (0)      |         |

Vancouver Public Library  
Reserves  
Year to Date

28-Feb-17

|  | 2016                | Transfer To      | Transfer From       | 2017                | Net Transfer        |
|--|---------------------|------------------|---------------------|---------------------|---------------------|
| <b>Reserve - Library Gifts and Grants 320084</b> |                     |                  |                     |                     |                     |
| Donations and Grants                             |                     |                  |                     |                     |                     |
| Provincial Grants                                | 254,960.10          | 0.00             | (236,638.31)        | 18,321.79           | (236,638.31)        |
| Gifts & Grants                                   | 951,204.32          | 0.00             | 0.00                | 951,204.32          | 0.00                |
| Interest Gifts and grants                        | 57,097.00           | 2,345.00         | 0.00                | 59,442.00           | 2,345.00            |
| Interest End Fund                                | 0.00                | 4,629.00         | 0.00                | 4,629.00            | 4,629.00            |
| Endowment Fund                                   | <u>2,259,788.17</u> | <u>0.00</u>      | <u>0.00</u>         | <u>2,259,788.17</u> | <u>0.00</u>         |
|  | 3,523,049.59        | 6,974.00         | (236,638.31)        | 3,293,385.28        | (229,664.31)        |
| Other  |                     |                  |                     |                     |                     |
| General  | 839,475.76          | 7,198.82         | 0.00                | 846,674.58          | 7,198.82            |
| Bayshore   | 78,707.87           | 0.00             | 0.00                | 78,707.87           | 0.00                |
| Coal Harbour                                     | 187,978.88          | 0.00             | 0.00                | 187,978.88          | 0.00                |
| Interest other                                   | 245,073.18          | 2,775.84         | 0.00                | 247,849.02          | 2,775.84            |
|  | <u>1,351,235.69</u> | <u>9,974.66</u>  | <u>0.00</u>         | <u>1,361,210.35</u> | <u>9,974.66</u>     |
|  | 4,874,285.28        | 16,948.66        | (236,638.31)        | 4,654,595.63        | (219,689.65)        |
| <b>Equipment Reserve 320019</b>                  | <u>945,602.96</u>   | <u>1,800.00</u>  | <u>0.00</u>         | <u>947,402.96</u>   | <u>1,800.00</u>     |
| <b>Reserve for future Rev 320069</b>             | <u>0.00</u>         |                  | <u>0.00</u>         | <u>0.00</u>         | <u>0.00</u>         |
| <b>Reserve for Encumb 320079</b>                 | <u>0.00</u>         |                  |                     | <u>0</u>            | <u>0.00</u>         |
| <b>Total Library</b>                             | <b>5,819,888.24</b> | <b>18,748.66</b> | <b>(236,638.31)</b> | <b>5,601,998.59</b> | <b>(217,889.65)</b> |
| <b>Insurance res 320072 (CITY)</b>               | <u>0.00</u>         | <u>9,258</u>     |                     | <u>9,258.00</u>     | <u>9,258.00</u>     |
| <b>Total</b>                                     | <b>5,819,888.24</b> | <b>28,006.66</b> | <b>(236,638.31)</b> | <b>5,611,256.59</b> | <b>-208,631.65</b>  |

February

|  | 2017<br>31-Jan      | Transfer To      | Transfer From       | 2017<br>28-Feb      | Net Transfer        |
|--|---------------------|------------------|---------------------|---------------------|---------------------|
| <b>Reserve - Library Gifts and Grants 320084</b> |                     |                  |                     |                     |                     |
| Donations and Grants                             |                     |                  |                     |                     |                     |
| Provincial Grants                                | 151,776.27          | -                | (133,454.48)        | 18,321.79           | (133,454.48)        |
| Gifts & Grants                                   | 951,204.32          | -                |                     | 951,204.32          | 0.00                |
| Interest Gifts and grants                        | 58,505.00           | 937.00           |                     | 59,442.00           | 937.00              |
| Interest End Fund                                | 2,519.00            | 2,110.00         |                     | 4,629.00            | 2,110.00            |
| Endowment Fund                                   | <u>2,259,788.17</u> |                  |                     | <u>2,259,788.17</u> | <u>0.00</u>         |
|  | 3,423,792.76        | 3,047.00         | (133,454.48)        | 3,293,385.28        | (130,407.48)        |
| Other  |                     |                  |                     |                     |                     |
| General  | 842,506.69          | 4,167.89         |                     | 846,674.58          | 4,167.89            |
| Bayshore   | 78,707.87           |                  |                     | 78,707.87           | 0.00                |
| Coal Harbour                                     | 187,978.88          |                  |                     | 187,978.88          | 0.00                |
| Interest other                                   | 246,579.54          | 1,269.48         |                     | 247,849.02          | 1,269.48            |
|  | <u>1,355,772.98</u> | <u>5,437.37</u>  | <u>0.00</u>         | <u>1,361,210.35</u> | <u>5,437.37</u>     |
|  | 4,779,565.74        | 8,484.37         | (133,454.48)        | 4,654,595.63        | (124,970.11)        |
| <b>Equipment Reserve 320019</b>                  | <u>946,502.96</u>   | <u>900.00</u>    |                     | <u>947,402.96</u>   | <u>900.00</u>       |
| <b>Reserve for future Rev 320069</b>             |                     | <u>-</u>         |                     | <u>0.00</u>         | <u>0.00</u>         |
| <b>Reserve for Encumb 320079</b>                 | <u>0</u>            |                  |                     | <u>0</u>            | <u>0.00</u>         |
| <b>Total Library</b>                             | <b>5,726,068.70</b> | <b>9,384.37</b>  | <b>(133,454.48)</b> | <b>5,601,998.59</b> | <b>(124,070.11)</b> |
| <b>Insurance res 320072 (CITY)</b>               | <u>4,629</u>        | <u>4,629</u>     |                     | <u>9,258</u>        | <u>4,629.00</u>     |
| <b>Total</b>                                     | <b>5,730,697.70</b> | <b>14,013.37</b> | <b>133,454.48</b>   | <b>5,611,256.59</b> | <b>(119,441.11)</b> |